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RIEKE, ONE
OF TRMF'S
VERY FIRST
DONORS

Thanksgiving



Randy Hatzenbuehler
TRMF President

Years from now, if we look back and have only one word to describe Medora's 2011 summer season, it would be "FLOODS." Thankfully, additional words are needed. They include: energy, recovery, great teamwork, undeniable spirit,

generosity, and remarkably, GROWTH and "Thanks".

Flooding in Medora had a \$1.8 million impact on the Foundation this year (about \$700,000 in property damage and \$1.1 million in lost revenue). We were fortunate. The impact on many of our customers and friends was far greater across North Dakota.

There are so many people to thank. First our employees, the city and county personnel, local business owners and ranchers; all pitched together to protect the city of Medora from last spring's record floods. The golf course crew and volunteers worked tirelessly and saved Bully Pulpit. Golfers enjoyed a beautiful 9-hole course in 2011 and the full 18-holes

will be ready to play in 2012!

If you missed the *Medora Musical* this season, you missed a lot. There were changes and the audience loved them. Emily Walters shined as the host, her Patsy Cline set was a crowd favorite, along with a show-stopper fiddle tune by Amberly Rosen. Scenes and actors on the side-hills, a new song for our state, "Always North Dakota," and a fantastic finale had many folks saying "best show ever." Thank you to our producer, Curt Wollan for taking many suggestions and boldly building them into a wonderful show.

One section of our show shined the spotlight on "working class" men and women. The high energy set was great fun. It was also symbolic of Medora's good fortune. First, no one would have enjoyed a tribute to "WORK" more than Harold Schafer, the founder of the Theodore Roosevelt Medora Foundation. Second, one scene from the set celebrated the discovery of oil in North Dakota. The energy industry is playing a major part of our surviving this challenging year. We have received important gifts from individuals who are benefiting from mineral royalty income. Several companies sent equipment and people to help clean up after the flood; and Medora is renting rooms through the winter to people working in the energy industry. It is a win-win-win; we are able to recover some of the \$1.8 million hit we took, workers have a good place to stay,

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Photo by Bill Kingsbury

Theodore Roosevelt Spotlight Focuses on Medora



TRMF Board Chairman Ed Schafer

For a few days at the end of October western North Dakota was alive with Theodore Roosevelt! The 6th annual Theodore Roosevelt Symposium brought people from all over the United States to Dickinson and Medora to study, debate and contemplate our

26th President and his life in what is now known as the "Edge of the West."

The Symposium attracted historians, scholars and biographers of TR who gave presentations, lectures and documentaries for attendees to learn from and enjoy. Also, this year, the TRMF was one of the hosts for the Theodore Roosevelt Association's annual meeting. And the combined festivities were jammed into a 3 ½ day schedule which included a film premier, a symphony concert, a series of lectures and panel discussions and a keynote speech by President Roosevelt's biographer, Edmund Morris. Some of the most important Roosevelt scholars in the world were here to walk the same land and absorb the beauty of the Badlands where TR prepared himself to become the President of the United States of America.

The Theodore Roosevelt Association was chartered by Congress not long after TR's death more than 90 years ago to perpetuate the memory and achievements of our 26th president. It includes many members of the Roosevelt family – there were some 5th generation family members there this year – and many others from around the country who are interested in the history and accomplishments of Theodore Roosevelt.

As I stood in the lobby of the Rough Riders Hotel on that Saturday morning I wondered: Just how did this come about? How did western North Dakota, at least for this brief period in the fall of 2011, become the center of the universe for one of our country's greatest presidents? Why are all of these incredibly important people, including many of TR's direct descendants, here in Medora?

As I thought about it, I couldn't help but trace it back to one man—our founder, Harold Schafer. To be sure, it took a cast of organizers, headed up by our own North Dakota Roosevelt scholar, Clay Jenkinson, and including the administrators of Dickinson State University and our own staff, headed by Randy Hatzenbuehler, to bring this together.

But would this have happened had it not been for what Harold did back in the 1960's when he began to restore the historic cattle town of Medora? I don't think so! If you've seen the interview with Harold that plays daily in the theater at the Harold Schafer Heritage Center in Medora, you'll remember that Harold says, "Medora is real; it has real history. The Badlands are a unique piece of ground on this earth. Theodore Roosevelt did live here, and he talked about it, and he liked it. His ranches

are here on the ground and his home is here and his cabin is here."

That was Harold's unassuming way of saying that what he did was nothing special; he just took advantage of the history that was here and improved on it a little bit.

But what if Harold had not spent the millions of dollars to restore the town, to bring this history back to life? What if he had not created the nonprofit public foundation that now carries on his work, and provided its first endowment? What if he hadn't hired the visionary Rod Tjaden to move here and develop the product we now deliver to millions of visitors to North Dakota's number one tourist destination? What if his emphasis on accurately depicting the history of Theodore Roosevelt in the Badlands hadn't led to the creation of the Theodore Roosevelt Scholars Program and Theodore Roosevelt Center at Dickinson State University? What if those programs had not attracted native son, Clay Jenkinson, back home to North Dakota where he could put together programs like this to bring Roosevelt's family and the best and brightest scholars to our home ground?

What if Medora was still the dusty, broken down little cow town with dirt streets, no sidewalks, no modern sewer and water facilities, no motels or restaurants or the Medora Musical? Would the Theodore Roosevelt National Park, which was created 15 years after Harold came here, even have happened?

Those were the thoughts that crossed my mind as I stood there in the new Rough Riders Hotel and Conference Center contemplating this year's Rough Rider Symposium and Theodore Roosevelt Association annual meeting – in Medora! All of this was happening because of one man, Harold Schafer. The opportunity for North Dakotans to live in the shadow of Theodore Roosevelt and to carry on his ideals and visions simply wouldn't be possible today if Harold Schafer hadn't decided this was a place that needed to be preserved.

I asked one of our guests from "back east", "Do you think all this would be happening without Harold Schafer's commitment to bring alive the place where TR lived and ranched?" "Yes," he said, "there was a void and a thirst for historians and scholars to study and learn from our 26th President's life and accomplishments. But it would have been in New York, or Washington, DC, or some other place, rather than this wonderful area that helped develop Roosevelt's colorful character."

I am proud to now be able to carry on my father's dreams as the Chair of the Theodore Roosevelt Medora Foundation. And the Schafer family is thrilled to see the Foundation reach the milestone of 25 years carrying on where Harold Schafer left off.

You are the folks who will continue to advance his work! It is your charitable gifts, your membership dues each year, your volunteer hours each summer, and your enthusiastic words about Medora and TRMF to your friends and family, that sustain Harold's dream. Your support helps to continue to make Medora an extremely important historical location in the United States, and a major economic partner in North Dakota. Thank you for all you do to help!

Sincerely,
Ed



Under Harold's Hat

"I've Been To The Top Of The Mountain"

At Age 79, Harold was diagnosed with prostate cancer. For the first time, he began to consider his own mortality. Below are excerpts

from two letters he wrote to his family, the first shortly after the cancer diagnosis in 1991, the second a year later when he had been successfully treated for the cancer (and unbeknown to him, he would go on to live another nine years). The letters are testament to the attitude that Harold carried with him throughout his life.

March 1991

ON BEING 79 ----- OH WHAT A WONDERFUL WORLD!

I had a total hip replacement six years ago that I don't even know is there – I walk and ride horseback without any pain. For the bad, left ankle that hurts when I walk, I take one pain pill in the morning and one in the evening, which seems to help tremendously. I have been wearing a leg brace for the past two years. I do limp a little because of a little pain in both legs.

On the other hand, the most important thing is that I'm mobile, able to go places, and in pretty good shape compared to many others.

"Cancer" is a bad word that disturbs many people. I just found out that I have a mild case of cancer of the prostate, which is something that I may have had for a couple of years and never knew it. I have none of the pain and physical problems that are normally associated with this particular "old man's" disease.

When one has been to the top of the mountain as I have, there is no place to go except down the other side. Sometimes you go down that side of the mountain rolling

and tumbling, and sometimes you bump into obstructions. I want to slide down slowly, but it is okay if there is a little ice and I go faster. I do not know what is going to happen, and neither does anyone else.

In the meantime, life is fun – live it to the utmost. Especially enjoy your chosen work – that's what I did and life was extremely good. That's what I'm doing and life is extremely good.

Dad
Harold

February 1992

ON BEING 80

This getting older is getting me more attention than I deserve. Just to remind you now this cannot keep going on too much longer. The facts of life dictate no one can forever keep it up like this but I am going to keep trying.

What a wonderful world – how great to be alive! False teeth to eat, new hip to walk, radiation to care for cancer, special shoes, boots and canes to take away pain when I walk.

Yes, there truly is a God in Heaven and he has been good to me personally beyond my desires, my expectations and my worthiness. My prayer is he gives more to you in the future than he gives to me.

Harold

P.S. Yes – once in a while I even think about dying—a thought I never had much before—when, how, where? Am I prepared? I have seen people die pleasantly or not (I have seen people die fighting angry). Mostly if I live I want to help more people learn how to make more money in this capitalistic society the way Gold Seal Co. was created.

Thanksgiving (continued from page 1)

and next spring the rooms will again be available for the traveling public.

I was recently asked during a TRMF board of directors meeting "Why are people passionate and supportive of Medora?" Everyone has their own Medora story, but I believe for most people the connection is one or more of the following:

Tradition. There are many families who are now 3rd and 4th generations who have found coming to Medora and the badlands a family tradition.

Harold Schafer. Books have been written about the kindnesses and generosity he personally extended to hundreds of individuals. Before "Pay it Forward" was coined, it seems Harold was just doing it, and somehow decades later, the generosity returns to Medora.

The Medora Musical. People like to feel proud of

their state and country and be entertained with great talent.

Theodore Roosevelt. North Dakota was a big deal in his life. TR was a big deal in the world.

The Badlands. Somehow the landscape affects us in good ways. People appreciate our efforts to introduce people to the badlands in a way that respects the land.

As the holidays approach we are thankful for so many things and people in 2011. Our fiscal year begins every February 1st. For us it serves as a second "thanksgiving day," because, you see, that is the birthday of Harold Schafer, our Founder. This coming February 1st would have been Harold's 100th birthday. Thank you, Harold. You would have been proud of the WORK done in 2011.

Try Out Our New Vision Statement



**TRMF Development
Director Cordell Dick**

It has been almost a year since I returned to full-time employment at the Theodore Roosevelt Medora Foundation. It has been a tremendous privilege and honor to reconnect with many friends of the Foundation. I have been reminded over and over again of the importance of the Foundation's activities and how special it is to many people.

We have been wrestling with the challenge of articulating a shared vision statement for the Foundation. We haven't figured it all out yet, but we are following the idea put forth over 125 years ago by Theodore Roosevelt when he said, "I never would have been president if it had not been for my experiences here in North Dakota." His experience in this place had a profound and lasting effect on his life. We have seen the impact Medora has on visitors, employees, volunteers and contributors in surprising and significant ways. Therefore we offer the following draft of a new Foundation vision statement:

We connect people to Medora for positive, life changing experiences.

We are excited to share our vision with the hundreds of employees we have each year. Our mission statement has served us well for nearly 25 years; it says what we do. Our vision statement says what the outcome looks like if we are doing things right. I'd love to hear from you. Let me know if you have had a Medora experience that tells us we are meeting our vision! Email me at cordelld@medora.com

One more thing: As we approach year's end, let me encourage you to consider an additional gift to the Medora Foundation this year. For many of you, that means renewing your Annual Membership in the Foundation. Elsewhere in this newsletter you will find information on the 2012 Annual Member program and a membership form. By renewing now, you will receive your charitable gift deduction for this year, and receive your 2012 membership gift in time for Christmas.

Thank you for your generosity to the Theodore Roosevelt Medora Foundation. All of us here at TRMF send our best wishes this holiday season.

Larsons Fund New Scholarship



Medora volunteers Dee and Van Larson presented a check to TRMF President Randy Hatzenbuehler this past summer to create the Shannon "Sunshine" Larson Scholarship fund. The scholarship is in honor of Shannon "Sunshine" Larson, Van and Dee's daughter, who is remembered by her family and friends as a kind, caring and outgoing individual who brought sunshine and optimism to each day. She loved experiencing the beauty of nature and enjoyed spending time outdoors. Van and Dee are two of the hundreds of volunteers who come to Medora each year to help provide services to Medora visitors.

Added Benefits From Your Year-End Charitable Gifts: 40% ND Income Tax Credit

Do you pay taxes in North Dakota? Were you aware that the 2007 and the 2011 North Dakota State Legislative Assemblies made it easier for you to increase your support of the Theodore Roosevelt Medora Foundation while saving additional state income taxes as well?

Individuals may receive a state tax credit for a contribution of \$5,000 or more (lump sum or aggregate in one year) to a qualified N.D. endowment. The tax credit is 40% of the gift up to a maximum credit of \$10,000 per year per taxpayer or \$20,000 per year per couple filing jointly. The maximum annual benefit is therefore available for total individual endowment gifts of \$50,000 joint, \$25,000 single.

Businesses (C corporations, S corporations, estates, limited liability companies, trusts and financial institutions) may receive a 40% credit up to a maximum credit of \$10,000 for contributions to a qualified N.D. endowment. Therefore the maximum annual benefit is available for business endowment gifts of \$25,000.

Planned Gifts made by individuals may qualify for a state tax credit (e.g., charitable remainder trusts, charitable gift annuities, life insurance policies, etc.) if the planned gift is given to a qualified N.D. charitable nonprofit or a qualified N.D. endowment. The tax credit is 40% of the charitable deduction allowed by the IRS up to a maximum credit of \$10,000 per year per taxpayer or \$20,000 per year per couple filing jointly. The maximum annual benefit is therefore available for all planned gifts of \$50,000 joint, \$25,000 single.

This information is provided for educational purposes only. Please consult your own attorney, accountant or financial advisor for advice on your situation.

In order to receive the tax credits listed above, the gift must be designated to a qualified endowment fund. Endowments are a unique way for TRMF to attain its long-term goal of sustaining and enhancing its activities, since the principal is invested and only the interest and earnings are expendable. There are a number of current endowment funds that have been established for this purpose.

- The Schafer Endowment Fund was established by Harold Schafer whereby a portion of the earnings have been used for a variety of enhancements and improvements to the infrastructure and activities of the Foundation.
- The Wolters Endowment Fund was created by Erma Wolters, a long-time employee of the Gold Seal Company. This fund's earnings are used for on-going beautification projects in Medora, including the planting and care of thousands of flowers in Medora each summer.
- The Tjaden Scholarship Endowment Fund was

established in 1997 to honor Rod Tjaden, who was the Director of Medora Operations for Gold Seal and the first CEO and President of the Foundation. This fund's earnings are used to provide scholarships to college-bound summer employees of Medora.

- Larson Wrangler Endowment Fund was established by Dr. Richard & Madrienne Larson to provide resources for a full-time summer wrangler at the Medora Riding Stables who also rides in the *Medora Musical*.
- The Turner Communications Endowment Fund was created by a gift from Marietta and Jot Turner to honor Marietta's mother, also named Marietta. The fund's earnings are used for The Marietta Ekberg Communications Internship, which partially funds a full-time summer intern who works with the TRMF Marketing and Public Relations Director.

Coming Soon: The _____ Endowment Fund (Write your name in the blank). You may establish a new named endowment with a minimum gift of \$25,000.

To learn more, contact Cordell Dick, TRMF Development Director, at 701-471-4000 or cordelld@medora.com, or contact Randy Hatzenbuhler, TRMF President, at 701-223-4800 or randyh@medora.com.

Charitable IRA Rollovers: Opportunity Ends on December 31st

The charitable IRA rollover is back for 2011. You don't have to pay taxes on your charitable IRA withdrawals! Prior to December 31, 2011, you can make a gift to Theodore Roosevelt Medora Foundation from your Individual Retirement Account (IRA) tax-free, to further the mission of the Foundation, with the option to designate where you wish the funds to be used, including payment on a pledge. And you could save from 20-40 percent by making an IRA gift.

Rules for 2011 IRA rollovers

- You must be age 70½ or older.
- Gifts must be made from a regular IRA or a Roth IRA.
- Gifts from a SEP IRA are not eligible.
- Checks must be made payable directly to TRMF by your IRA custodian. (Caution: Please do NOT have the check issued in your name.)
- Checks can be mailed to TRMF or directly to you. It is preferable to have the check sent directly to TRMF. This assures a more timely delivery.
- The maximum amount that can be given in one year by an IRA donor is \$100,000. This can be one gift to one charity or the total of multiple gifts to several charities.
- Your gift can be used to fulfill a pledge.
- Please inform TRMF about a pending gift since your custodian may send a check without including your name.
- You cannot give from your IRA for charitable gift annuities or for charitable remainder trusts.

A Free and Hardy Life

If you have more than a passing interest in Theodore Roosevelt, but you're not planning to teach a college history course on him, you can find most of what you really want to know about our 26th president in Clay Jenkinson's new book, *A Free And Hardy Life: Theodore Roosevelt's Sojourn in the American West*.

It's a big, bold coffee table-style book, full of wonderful historical photographs, but coffee table book gives lie to the substance of this fascinating look at the life of our own president, especially his days here in North Dakota.

While the book is officially published by the Dakota Institute of the Lewis and Clark Fort Mandan Foundation, it has its genesis in the Theodore Roosevelt Medora Foundation's Rough Riders Hotel project. Back in 2007, when the Medora hotel was going through its final redesign phase, Jenkinson approached Foundation president Randy Hatzenbuehler about adding a historical element to each of the hotel's new rooms. Since the original hotel dates back to the Roosevelt era, the two agreed on a series of historical interpretive panels, each featuring a photo from the tremendous digital library now being assembled from the collections at Harvard and the Library of Congress by the Theodore Roosevelt Center at Dickinson State University, and an accompanying short essay on some aspect of TR's life, mostly centered around his time as a rancher in North Dakota. If you've stayed in one of the rooms at the "new" hotel, you've seen the spectacular results. Each room has a framed, matted panel for the guests to read.

But since it is unlikely that any of us will stay in every one of the 68 rooms, thus getting a chance to read them all, the panels have been incorporated into Jenkinson's new book. Each right-hand page in the 12 x 11 inch, 160-page book features one of the panels, complete with the historical photo and Jenkinson's text.

The bonus is the left-hand pages. Here, Jenkinson has added illustrations, cartoons, more historical photos,

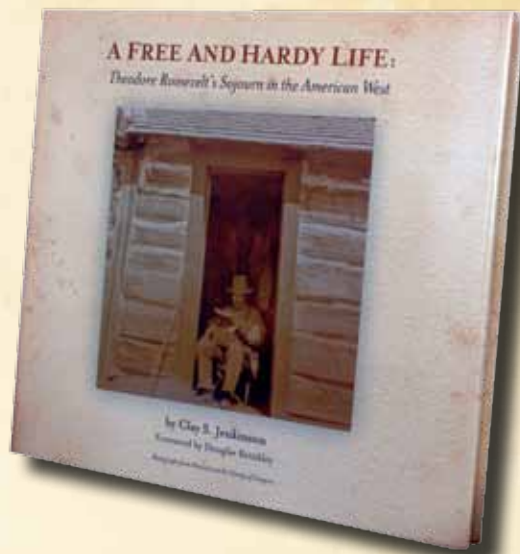
quotes from Roosevelt's life and his writings, diary excerpts, lectures and speeches.

To top that off, the publisher includes a foreword by historian Douglas Brinkley, a member of the TRMF Board of Directors. And Jenkinson's introduction is perhaps the best-ever telling of the impact of the West on Roosevelt's life and presidency.

This is the 5th book venture for the Medora Foundation. Other books published or funded by TRMF include:

- *The Romance of My Life*, by James Vivian
- *Aristocrat of the West, The Harold Schafer Biography*, by Larry Woiwode
- *Theodore Roosevelt in the Dakota Badlands*, by Clay Jenkinson
- *Life Album: The Frank and Doris Kubik Story*, by Cathy A. Langemo

All these books are available at the online store on the TRMF website, www.medora.com, or by calling 1-800-633-6721. Jenkinson's new book is also available at online and regional bookstores. It's about as good a Christmas gift as anyone could get—or give.



Medora's Old-Fashioned Cowboy Christmas

December 2-4, 2011

Cowboy Christmas is a unique way to celebrate Christmas and a great reason to visit Medora in the winter. Holiday activities begin Friday evening, December 2. For more information contact the Medora Area CVB at 701-623-4829.

Schedule of events -- Subject to change

Friday, December 2nd

11:30 - 7:00 Shops Open

4:00 - Until it's gone - Oyster Stew at Cowboy Cafe

5:30 - 6:30 Wreath Ceremony and Parade of Lights

7:00 - 7:15 Veteran's Memorial Service

7:30 - 10:00 Wine and Cheese Tasting

8:00 - 10:00 Cowboy Christmas Carol (theatre)

10:00 - 12:30 Holiday Bar Stroll (local bars)

Saturday December 3rd

8:30 - 6:00 Shops Open

9:30 - 4:00 Kids Games and Hay/sleigh rides

11:00 - 2:00 Eats on the Streets

11:30 - 4:30 Cowboy Snow Sculpting

1:30 - 3:00 Badlands Ministries Carolers

2:00 - 3:00 Cowboy Poetry and Music

4:00 - Catholic Mass

5:00 - 7:00 Cowboy Christmas Dinner

8:00 - 12:30 Dance -- Thunder Road

9:00 - 9:30 Fireworks

9:30 - 10:00 Dance Contest

Midnight Buffet

Sunday December 4th -- Family Fun Day

9:00 - 2:00 Shops Open

9:00 - 10:30 Breakfast

11:00 - 12:00 Cookies with Santa

11:30 - 1:30 Cowboy Christmas Carol (theatre)

1:30 - Cookie Contest Winner Announced - Contest

begins on the 2nd and ends at noon on the 4th

Afternoon Sledding at the Chateau

Benefit Options for Members

(Place an **X** on your choice, one per membership)



B

TR Bundle: Theodore Roosevelt Bust & Book



D

Shoppers Delight: \$125 Retail Shopping Spree
*redeemable at TRMF stores



A

Medora Musical: Two **Season** Passes



C

Bully Pulpit: Two Rounds of Golf



E

Winter Romance: 1 night at Rough Riders Hotel and \$25 gift certificate for Theodore's Dining

2012 Annual Membership Drive

Enclosed is my annual membership donation of \$250. My choices are as follows:

- ☐ I would like the membership option **A: two Medora Musical Season Passes** (charitable deduction of \$125)
Names on passes: _____
- ☐ I would like the membership option _____ as checked above (charitable deduction of \$125)
(choose letter B-E)
- ☐ I want the full charitable deduction of \$250 and decline any membership benefit options

Name(s) _____ Address _____
City _____ State _____ Zip Code _____
Phone _____ Email _____
Method of Payment: ☐ Check ☐ Credit Card
Credit Card Number _____ Expiration Date: ____/____ Verification code: _____
(3-4 digits)
Authorized Signature _____

Mail complete membership form and payment to: TRMF • PO Box 1696 • Bismarck, ND 58502

Meet TRMF Board Member Jay Clemens



Jay Clemens

We recently caught up with Jay Clemens, a second-term member of the Theodore Roosevelt Medora Foundation Board of Directors. A North Dakota native, Jay finds himself coming back to Medora not only to fulfill his duties as a board member, but also to “re-charge” himself in the North Dakota Badlands. Jay owns two ranches across the Little Missouri River from

the Elkhorn Ranch, north of Medora.

Where did you grow up and attend school?

I was born in Bismarck and grew up in Mandan. I graduated from Mandan High School in 1978 and attended undergraduate school at Dartmouth College and Harvard School of Law.

Describe your family:

My wife Carolyn, originally from Long Island, is an internist who has been practicing medicine for about 25 years. Our home is in Hillsborough, California, which is just south of San Francisco. We have two children: Nathaniel is a sophomore at UC Davis, majoring in biology and studying Chinese. Abigail is a high school junior and a jazz bassist, a passion she and I share – we sometimes play occasional gigs at coffeehouses together.

Tell us about your work life:

I am currently employed as the Senior Vice President of eBay. This is my 13th year working for the company. I was employee #231, brought in to handle the expansion of business outside the US, and now we have some 25,000 employees worldwide. My background is in international law and technology, so it has been a pretty good fit for me.

What are your earliest memories of Medora?

As a child, I would come to Medora with my family about once a summer. I saw the show for the first time in 1966 when I was 6 years old. The Musical – of course, there’s nothing quite like it! I remember coming out here to the show and loving the charge up San Juan Hill and the Flags of Our Neighbors. I have good memories of taking trail rides and seeing the

stuffed buffalo at the Rough Riders Hotel. This area is unique; as a child Medora sticks out in your mind.

What drew you to become more involved with Medora through the Medora Foundation?

I’ve known Randy (Hatzenbuehler) for quite some time – we attended Mandan High together. A few years ago I was presenting at a Marketplace for Entrepreneurs event in Grand Forks, and Randy was there. Soon after, Randy asked me to consider joining the board. It’s a great opportunity for me to contribute to a foundation which is very important in Western ND. I love to come back here. It’s how I reconnect. When you spend most of your professional career in big cities, coming to North Dakota is a time to recharge your batteries. I come back for the community and the people. Medora and North Dakota feel most comfortable to me.

Tell us about the ranches you bought near the Elkhorn. Why did you buy them, what are your plans for them?

The ranches are spectacularly beautiful, probably some of the most beautiful country in the Badlands. The land is adjacent to little Missouri, and it’s just a wonderful place to be. There’s real solitude. I plan to do some writing up there eventually. I bought it with a conservation focus in mind. I will not build on the ridgeline. I think it’s important to preserve view shed in the area. At the same time, I wanted to preserve it as ranching land. It’s currently a working ranch and the operator runs 300 head of cattle on both properties. There is deep history of the ranching community fighting the elements and the land to make a living.

Any thoughts on the future of Medora?

I am excited. We have lots of supporters. Our ability to accommodate guests is better than ever. We should have the ability to bring more people here to enjoy this incredible place. As chair of the preservation committee, there are a lot of challenges and opportunities ahead. It’s such an important committee. The history of Medora’s families, communities, railroad, military: I love it. It’s a fascinating glimpse back of America. When you look at oil development in the state, we have a challenge on our committee and on the board to focus on preservation and what Medora means to North Dakota. If we’re not vigilant, we could lose it.



Theodore Roosevelt

MEDORA FOUNDATION

Values

Integrity in all we do

The importance of **Family**

Excellence in products and services

"The Medora Experience"

enhances the character of our
employees and customers

Inspiring American **Patriotism**

Stewardship of all resources

Education, especially to youth

Respect for all people

Innovation in thought and action

The value of **Work**

Board of Directors

Harold Schafer, Founder (1912-2001)

Ed Schafer, Chairman

Frank G. Larson, Vice Chairman

Guy Moos, Secretary

Don Clement, Treasurer

Dr. Bill Altringer

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Jane Angerer

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David Kack

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Karen Krebsbach

A. Kirk Lanterman

Katherine Satrom

John J. Simmons

H. Patrick Weir

Randy C. Hatzenbuehler, President

Cordell Dick, Director of Development

Mission Statement

Preserve the experience of the badlands, the historic character of Medora and the values and traditions of the "Bully Spirit" of Theodore Roosevelt.

Present opportunities for our guests to be educated and inspired through interpretive programs, museums and attractions that focus on the Old West, our patriotic heritage, and the life of Theodore Roosevelt in the badlands.

Serve the traveling public, providing for their comfort while visiting historic Medora, the badlands and Theodore Roosevelt National Park.



The Process Of Healing Takes Time



2011 Medora ACMNP Staff: Brandon Ertis (San Ramon, CA), Kylee Shaffer (Roanoke, VA), and Patrick Doyle (Rapid City, SD). Not pictured: Abby Edin (Staples, MN).

For more than 40 years, Medora has enjoyed a unique partnership with ACMNP, A Christian Ministry in the National Parks. The organization, which was started in the mid-1950s at Theodore Roosevelt National Memorial Park, seeks to provide worship opportunities for park visitors, seasonal workers, and National Park Service employees. Individuals recommended as Sunday ministry leaders at Theodore Roosevelt National Park by ACMNP are referred to apply with TRMF for full time summer employment. This gives summer ministry workers a way to earn wages, have access to housing, and become part of the community.

The relationship with ACMNP began late 1960s when Harold and Sheila Schafer became involved as active and involved trustees at ACMNP. This September, Medora played host to the ACMNP National Board meeting, a gathering of nearly 90 people. Executive Director Spencer Lundgaard said of the meeting, "We strategized, did some fundraising, and celebrated having 183 total staff and working in 25 national parks in 2011."

Of this year's Medora staff, Lundgaard shared, "The staff in Medora was pretty exceptional! TRNP has always been a unique spot, and this was a particularly good year. The strategic shift to hold services on the patio of the Schafer Center and the quality of the staff drew record numbers to worship services."

This summer, four individuals were placed in Medora through ACMNP (see photo and caption). One of those individuals, Kylee Shaffer of Roanoke, Virginia, worked at Bully Pulpit Golf Course. She quickly realized this would be an exciting and challenging summer. Kylee says, "The most surprising aspect about my

summer was my work experience. I had originally thought that I would be the beverage cart driver at the golf course for the entire summer. I spent two months on flood clean-up and renovation, two months on beverage cart, and one month working in the pro-shop at the golf course. I was surprised at all of the work experience that I was able to receive!"

Kylee shared notes with us on a powerful sermon she gave this summer. Below, we share some excerpts:

As I worked at the Bully Pulpit this summer, I witnessed distinct ways that God used my unusual experience to speak to me. God used the story of Naaman the Captain to further understand what he was teaching me. The story of Naaman the Captain is found in 2 Kings 5:1-14. Naaman was the leader of an army, yet he was inflicted with leprosy. In reading through the story of Naaman, we see that there was a long ordeal in order for him to be healed. The final instructions given by the prophet Elisha were to go and wash 7 times in the small and muddy Jordan River.

As a high-ranking commander, Naaman thought that he had the privilege of washing in waters of the beautiful Damascus River. Finally however, Naaman overcame himself, went and washed, and was healed.

I worked at the golf course helping to clean up after the devastating floods. We were assigned different places with some areas up to our waist in mud. However, in other areas we would ask why we were there. It appeared that there was no mud or silt and we inquired as to why we had to pump dirty, muddy river water to clean those areas. I felt like I knew Naaman's mind when he asked why he had to wash in muddy water to be cleansed. As we sprayed however, we realized the amount of mud that was present. The green tops of the grass were poking through hiding the mud. As we washed the mud out we noticed how the bottoms of the grass stalks were yellow where they were dying because the mud was inhibiting the sunlight.

Unexplained and painful experiences happen in life like the leprosy of Naaman and the flooding at the golf course. When we go through trials we tend to turn away from God, we sin, and we lose hope. Often times after we have struggled, we think that we should return to a "normal" state immediately. As humans, we desire to ignore the long, painful process of healing, as it is inconvenient to be patient and wait. Even Naaman was not healed by a simple word or quickly because he had to dip 7 times in the Jordan; the process of his healing took time.

At the golf course we were only able to have 9 holes open this season. One had to drive

through the worst parts in order to see the most amazing aspects. The ugliness, desolation, and destruction had to be seen in order to appreciate the 9 holes that were open for play. The same is true with our lives; we do not want others to see our imperfections, our struggles, and our impurity.

Finally the day arrived at the golf course when we were told that we had finished washing and squeegeeing, so we put away our hoses, pumps, and squeegees. However, one morning not long after, we were receiving our daily tasks and a few of us were instructed to retrieve all of our equipment, as there was more work to be done that had been previously missed. This applies as well to our

spiritual lives. We are never finished cleaning, never finished obeying God, and never finished fellowshiping with the body of Christ. Every day is a new day to submit our lives to the Lord and to follow him.

Are we willing each day to prepare to put on our stained work clothes, our worn gloves, our muddy boots and to take that journey down to the dirty Jordan River and there meet with our Creator, our Father, who desires to see us washed, cleansed, restored, purified and allow him to do a miraculous work in our lives...

Celebrate Harold Schafer's 100th Birthday!

The Theodore Roosevelt Medora Foundation will celebrate the 100th anniversary of the birth of its founder, Harold Schafer, with a Theodore Roosevelt Roughrider Tour February 2-9, 2012, featuring a visit to the Alamo and a Carnival Cruise expedition to Progreso and Cozumel, Mexico.

Harold Schafer was born Feb. 1, 1912. He had a lot of birthday parties in his life, and he would surely have enjoyed this one. His wife, Sheila intends to be the hostess for this party, as she was for many of Harold's birthday parties.

The adventure begins Thursday afternoon, Feb. 2, at the historic Menger Hotel in San Antonio, Texas, where Theodore Roosevelt recruited his Rough Riders back in 1898. Roosevelt himself, portrayed by Clay Jenkinson, will greet participants in the Menger bar for an evening reception.

On Feb. 3, guests will view an IMAX presentation and have lunch and tour the Alamo before the Harold

Schafer 100th birthday celebration dinner, with Sheila and former Governor Ed Schafer as honored guests. Historian and author Douglas Brinkley will present the 100th birthday address after dinner.

On February 4, tour participants will take luxury motor coaches to Galveston, where they will board the Cruise ship Triumph and set sail for Progreso and Cozumel, where tours of the Mayan ruins will be offered at both ports. Jenkinson will give onboard presentations on Roosevelt during the cruise. The ship will arrive back in Galveston Feb. 9.

The initial signup deadline is Dec. 5th. Signups may take place after that date, but initial prices and availability cannot be guaranteed. Make your reservations (or get more detailed information) now by calling 701-258-5000, or 1-800-833-8787, or by calling the Theodore Roosevelt Medora Foundation's Bismarck office, 701-223-4800.

Philanthropy Day Award Given to Cordell Dick

Cordell Dick, Development Director for the Theodore Roosevelt Medora Foundation, was honored recently by the Northern Plains Chapter of the Association of Fundraising Professionals.

Cordell received the Respected Fundraising Professional award at the group's annual awards luncheon on National Philanthropy Day, November 14, in Fargo. Cordell has been in the fundraising profession for 23 years, following a 12-year career in financial consulting.

The award is given annually to a passionate fundraising professional who exemplifies the highest standards of ethical practice and who effectively champions the cause of a Non-Profit mission.

Has The Economy Impacted Your Charitable Giving?

If you feel you have less to give this year or are waiting until the economy recovers, we want to let you know about some creative gift options that won't cost you a dime this year.

For example, you could:

- Designate TRMF as the beneficiary of all or a percentage of your IRA.
- Make TRMF a beneficiary of a percentage of your estate or a specified asset within your estate.
- Leave what is left of your estate to TRMF after you have provided for your loved ones.



2011 Medora Musical: Best Ever?

As Medora faced historic flooding in late May and roads to the Burning Hills Amphitheatre were blocked for days during critical rehearsal time, fans of the *Medora Musical* wondered if the show would be ready to open as planned on June 10. Well, there is a well-known phrase in show business: "The show must go on!" And that is exactly what we did! Cast and crew worked tremendously hard to make sure the "Greatest Show in the West" was ready for audiences by opening night.

This year's *Musical* showcased a new host, Emily Walters, and her incredible Patsy Cline-featured set. The show received accolades all summer long. Audiences loved

the creative use of natural scenery in the Amphitheatre as staging areas, with actors posed atop rocky cliffs and amongst spruce trees on side hills. The 2011 *Musical* had a fresh feel while maintaining many of the traditions we know and love. We heard a lot of "best show ever" comments as our audience members made the trip up our "starway" escalator after the show.

While it is always tough to "top" the previous year, the *Medora Musical*'s creative team is excited to get to work at coming up with a show that's even better than last summer. The *Musical* is slated to run from June 8 through September 8, 2012.